



Driver Licences			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Mixture of 3 Year and 1 Year Licences			£	£	£	£	£	£	£	£	£	£	£	£
			ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Total Costs			46,141	41,651	31,045	34,633	38,082	39,224	40,401	41,613	42,862	44,147	45,472	46,836
			4%	-10%	-25%	12%	10%	3%	3%	3%	3%	3%	3%	3%
<b>TOTAL EXPENDITURE</b>			<b>46,141</b>	<b>41,651</b>	<b>31,045</b>	<b>34,633</b>	<b>38,082</b>	<b>39,225</b>	<b>40,401</b>	<b>41,613</b>	<b>42,862</b>	<b>44,147</b>	<b>45,472</b>	<b>46,836</b>
No of Licences	Current Fee	Proposed Fee	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
	£	£												
<b>Income 2019/20</b>														
New 3 Year Licence	6	456.00		912	912	912								
Renewed 3 Year Licence	56	406.00		7,579	7,579	7,579								
New 1 Year Licence	24	162.00		3,888										
Renewed 1 Year Licence	68	145.00		9,860										
Other income		-9.00			-3	-3								
<b>Total Income for 2019/20</b>	<b>154</b>		<b>0</b>	<b>22,236</b>	<b>8,488</b>	<b>8,488</b>								
<b>Income 2020/21</b>														
New 3 Year Licence	2	456.00			304	304	304							
Renewed 3 Year Licence	14	406.00			1,895	1,895	1,895							
New 1 Year Licence	3	162.00			486									
Renewed 1 Year Licence	75	145.00			10,875									
Other income		-1,501.50			-501	-501	-501							
<b>Total Income for 2020/21</b>	<b>94</b>		<b>0</b>	<b>0</b>	<b>13,059</b>	<b>1,698</b>	<b>1,698</b>	<b>0</b>	<b>0</b>	<b>0</b>				
<b>Income 2021/22</b>														
New 3 Year Licence	2	404.00				269	387	387	0					
Renewed 3 Year Licence	66	354.00				7,788	7,906	7,906	0					
New 1 Year Licence	10	145.00				1,450	0	0	0					
Renewed 1 Year Licence	107	128.00				13,696	0	0	0					
DBS Fee - update	124	52.00				6,448	0	0	0					
DBS Fee - service lapsed	0	85.00				0	0	0	0					
<b>Total Income for 2021/22</b>	<b>309</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>29,651</b>	<b>8,293</b>	<b>8,293</b>	<b>0</b>	<b>0</b>	<b>0</b>			
<b>Income 2022/23 - ongoing - assume 3 year licence phased out</b>														
New 3 Year Licence	10	39.00	404.00				1,347	1,347	1,347					
Renewed 3 Year Licence - 109 mixed Lic from unfor	50		354.00				5,900	5,900	5,900					
New 1 Year Licence	21		145.00				3,045	0	0					
Renewed 1 Year Licence	73		128.00				9,344							
DBS Fee - update	115		52.00				5,980	0	0					
DBS Fee - service lapsed			85.00				0	0	0					
Refunds							-162							
<b>Total Income</b>	<b>269</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,454</b>	<b>7,247</b>	<b>7,247</b>	<b>0</b>				
<b>Income 2023/24 - assume 3 year licence phased out</b>														
New 3 Year Licence	2	2	404.00					269	269	269				
Renewed 3 Year Licence	31	8	354.00					3,658	3,658	3,658				
New 1 Year Licence	11	7	160.00					1,760						
Renewed 1 Year Licence	75	32	143.00					10,725						
DBS Fee - update	100	18	52.00					5,200						
DBS Fee - service lapsed	0		85.00											
<b>Total Income</b>	<b>219</b>	<b>67</b>						<b>21,612</b>	<b>3,927</b>	<b>3,927</b>				
<b>Income 2024/25 - assume 3 year licence phased out</b>														
New 3 Year Licence	3		404.00						404	404	404			
Renewed 3 Year Licence	56		354.00						6,608	6,608	6,608			
New 1 Year Licence	11		160.00						1,760					
Renewed 1 Year Licence	86		143.00						12,298					
DBS Fee - update	105		52.00						5,460					
DBS Fee - service lapsed			85.00											
<b>Total Income</b>	<b>261</b>								<b>26,530</b>	<b>7,012</b>	<b>7,012</b>			
<b>Income 2025/26 - assume 3 year licence phased out</b>														
New 3 Year Licence	3		404.00							404	404	404		
Renewed 3 Year Licence	49		354.00							5,782	5,782	5,782		
New 1 Year Licence	11		160.00							1,760				
Renewed 1 Year Licence	86		143.00							12,298				
DBS Fee - update	105		52.00							5,460				
DBS Fee - service lapsed			85.00											
<b>Total Income</b>	<b>254</b>								<b>0</b>	<b>25,704</b>	<b>6,186</b>	<b>6,186</b>		
<b>Income 2026/27 - assume 3 year licence phased out</b>														
New 3 Year Licence	3		404.00								404	404	404	
Renewed 3 Year Licence	31		354.00								3,658	3,658	3,658	
New 1 Year Licence	11		160.00								1,760			
Renewed 1 Year Licence	86		143.00								12,298			
DBS Fee - update	105		52.00								5,460			
DBS Fee - service lapsed			85.00											
<b>Total Income</b>	<b>236</b>								<b>0</b>	<b>0</b>	<b>23,580</b>	<b>4,062</b>		
<b>Income 2027/28 - assume 3 year licence phased out</b>														
New 3 Year Licence	3		404.00									404	404	404
Renewed 3 Year Licence	56		354.00									6,608	6,608	6,608
New 1 Year Licence	11		160.00									1,760		
Renewed 1 Year Licence	86		143.00									12,298		
DBS Fee - update	105		52.00									5,460		
DBS Fee - service lapsed			85.00											
<b>Total Income</b>	<b>261</b>								<b>0</b>	<b>0</b>	<b>0</b>	<b>26,530</b>		
<b>OTHER INCOME/ADJ (inc CRB / DVLA CHECKS &amp; Refunds)</b>			<b>0</b>	<b>0</b>	<b>-17</b>	<b>-580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,530</b>	
<b>TOTAL INCOME</b>			<b>42,006</b>	<b>48,157</b>	<b>42,055</b>	<b>39,257</b>	<b>35,445</b>	<b>37,152</b>	<b>37,704</b>	<b>36,643</b>	<b>36,778</b>	<b>36,778</b>		
Less Costs from Row 8			-46,141	-41,651	-31,045	-34,633	-38,082	-39,225	-40,401	-41,613	-42,862	-44,147		
<b>Surplus / (Deficit)</b>	<b>Deficit (-)</b>		<b>-4,134</b>	<b>6,506</b>	<b>11,010</b>	<b>4,624</b>	<b>-2,637</b>	<b>-2,073</b>	<b>-2,697</b>	<b>-4,970</b>	<b>-6,084</b>	<b>-7,369</b>		
<b>Reserves</b>														
Brought Forward	<b>Deficit (-)</b>		-24,574	-28,708	-22,202	-11,192	-6,569	-9,206	-11,279	-13,976	-18,946	-25,029	-32,399	-32,399
Surplus/(Deficit)			-4,134	6,506	11,010	4,624	-2,637	-2,073	-2,697	-4,970	-6,084	-7,369	0	0
Carry Forward			-28,708	-22,202	-11,192	-6,569	-9,206	-11,279	-13,976	-18,946	-25,029	-32,399	-32,399	-32,399
			Deficit	Deficit	Deficit	Deficit	Deficit	Deficit	Deficit	Deficit	Deficit	Deficit	Deficit	Deficit

<b>Vehicle Licences</b>						2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Total Costs						£	£	£	£	£	£	£				
						78,886	95,941	83,313	68,555	54,677	61,556	63,403	65,305	67,264	69,282	71,360
							22%	-13%	-18%	-20%	13%	3%	3%	3%	3%	3%
<b>TOTAL EXPENDITURE</b>						<b>78,886</b>	<b>95,941</b>	<b>83,313</b>	<b>68,555</b>	<b>54,677</b>	<b>61,556</b>	<b>63,403</b>	<b>65,305</b>	<b>67,264</b>	<b>69,282</b>	<b>71,360</b>
	<b>No of Licences</b>	<b>Current Fee</b>		<b>Proposed Fee</b>	<b>Yearly ongoing</b>											
<b>Private hire</b>	N/A		24/25													
Licence	27	274.00	31.00	274.00	25	8,550	6,975	7,650	5,850	5,850	6,075	7,398	6,576			
Replacement vehicle	10	80.00	10.00	80.00	0	1,050	1,425	1,125	375	750	750	0	0			
Inspection (ceased 20/21? No 102)	0	0.00		0.00	0	4,230	3,854	3,196	1,222	0	0	0	0			
Re-Tests No 15)	0	0.00		0.00	0	113	50	125	63	0	0	0	0			
<b>Hackney carriage</b>																
Licence	166	296.00	167.00	296.00	96	59,778	59,535	56,862	47,871	43,011	40,338	49,136	49,136			
Replacement vehicle	29	80.00	29.00	80.00	24	3,750	4,875	3,900	1,350	2,550	2,175	2,320	2,320			
Inspection (ceased 20/21?) (656)	0	0.00		0.00	0	25,380	23,030	23,218	9,447	0	0	0	0			
Re-Tests (81)	0	0.00		0.00	0	700	350	963	488	0	0	0	0			
Door Signs x 2	30	15.00	30.00	15.00	14					1,080	1,065	450	450			
Trailer Inspections Non Braked	0	0.00		0.00	0					0	0	0	0			
Plates	10	12.00	10.00	12.00	12					84	132	144	144			
Door signs (single £7.50)	5	7.50	5.00	7.50	2					60	53	38	38			
Cards	5	6.00	5.00	6.00	1					24	42	30	30			
<b>OTHER INCOME/ADJ (inc CRB / DVLA CHECKS &amp; Refunds)</b>						1,746	2,200	1,654	-1,097	1,211	0	0	0	0	0	0
<b>TOTAL INCOME</b>						<b>105,297</b>	<b>102,294</b>	<b>98,693</b>	<b>65,568</b>	<b>54,620</b>	<b>50,630</b>	<b>59,516</b>	<b>58,694</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus / (Deficit)</b>		<b>Deficit (-)</b>				<b>26,411</b>	<b>6,353</b>	<b>15,380</b>	<b>(2,987)</b>	<b>(57)</b>	<b>(10,927)</b>	<b>(3,887)</b>	<b>(6,611)</b>	<b>(67,264)</b>	<b>(69,282)</b>	<b>(71,360)</b>
<b>Reserve</b>						2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Brought Forward						(33,828)	(7,418)	(1,064)	14,316	11,329	11,272	346	(3,542)	(10,153)	(77,417)	(146,699)
Surplus/(Deficit)						26,411	6,353	15,380	-2,987	-57	-10,927	-3,887	-6,611	-67,264	-69,282	-71,360
Carry Forward						(7,418)	(1,064)	14,316	11,329	11,272	346	(3,542)	(10,153)	(77,417)	(146,699)	(218,060)
Black is surplus						Deficit	Deficit	Surplus	Surplus	Surplus	Surplus	Deficit	Deficit			